	Year 1		Year 2		Year 3		Year 4		Year 5		Total
Initial Costs											
Implementation Fees	_ \$	82,650	\$	-	\$ -	\$	-	\$	-	\$	82,650
Carrier Feeds		9,000		-	-		-		-		9,000
Conversion Costs		7,142		-	-		-		-		7,142
Total per Year	\$	98,792	\$	-	\$ -	\$	-	\$	-	\$	98,792
Projected Annual Costs											
Full Time & Part Time Employees with Benefits	- \$	113,214	\$	118,098	\$ 118,098	\$	118,098	\$	118,098	\$	585,606
Part Time Employees without Benefits		77,266		80,760	80,760		80,760		80,760		400,306
Seasonal Employees		24,458		25,640	25,640		25,640		25,640		127,018
Police Pension Retirees		2,381		2,381	2,381		2,381		2,381		11,905
Terminated Employees		2,640		2,640	2,640		2,640		2,640		13,200
Total per Year	\$	219,959	\$	229,519	\$ 229,519	\$	229,519	\$	229,519	\$	1,138,035
Total Initial and Projected Annual Costs	\$	318,751	\$	229,519	\$ 229,519	\$	229,519	\$	229,519	\$	1,236,827
Direct Cost Savings											
Elimination of annual costs for Innoprise Maintenance	 \$	10,546	\$	10,546	\$ 10,546	\$	10,546	\$	10,546	\$	52,730
Elimination of annual costs for ATS Print Freedom		6,700		6,700	6,700		6,700		6,700		33,500
Elimination of annual costs for Recruiting/Onboarding		-		33,000	33,000		33,000		33,000		132,000
Elimination of costs from printing benefits enrollment		1,000		1,000	1,000		1,000		1,000		5,000
Elimination of scheduling software at CPAC		496		506	516		526		537		2,581
Reclassify FT Payroll Administrator to PT		35,885		73,923	75,401		75,401		75,401		336,012
Total Direct Cost Savings	\$	54,627	\$	125,675	\$ 127,163	\$	127,174	\$	127,184	\$	561,824
Net Cost Increase	\$	264,124	\$	103,844	\$ 102,356	\$	102,345	\$	102,335	\$	675,003
									NPV	\$	642,447

The net cash flow is equivalent to 1.2 FTEs annually. Additional efficiencies to be realized with the HCM are listed below.

- -Reduced time spent and errors from manually entering data from HR to payroll and vice versa approximately 518 to 864 hours saved per year
- -Reduced time responding to employee/manager HR questions approximately 315 to 525 hours saved per year
- -Improved employee management and administration through manager/employee self service approximately 7 to 12 hours saved per manager and 3 to 6 hours saved per employee per year
- -Decreased time in the benefit enrollment process approximately 150 to 250 hours saved per year
- -Decreased time spent manually entering and sending benefits information to benefits providers approximately 52 to 86 hours saved per year
- -Reduced time on compensation planning process approximately 27 to 45 hours saved per year
- -Reduced time in managing the current in-house systems and managing the database maintenance and interfaces approximately 65 to 108 hours saved per
- -Reduced time in providing support for existing HR/payroll systems approximately 52 to 86 hours saved per year