



# THE NEW SCIENCE OF LEADERSHIP

When facing persistent, resistant challenges, leaders often surrender to poor results or invest in change efforts that waste time and resources. And yet it's possible to influence behavior with surprisingly predictable success. For the past thirty years, we've studied leaders with a proven ability to influence rapid, profound and sustainable change. And here's what we know: human behavior is grounded in six sources of influence. Effective leaders know how to leverage and apply these sources to influence real results.



#### WHAT IS INFLUENCER?

Influencer goes beyond corporate perks and charismatic personalities to teach a method for changing ingrained human behavior. Leaders learn how to achieve better results by changing human habits that are extraordinarily difficult to alter—especially those that mire down teams and organizations. Drawing on the skills of the world's best change agents and five decades of social-science research, Influencer teaches why people do what they do and how to help them act differently.

The virtual experience of Influencer incorporates group discussion, video case-studies, personal reflection, and engaging exercises into a fast-paced learning experience that enables participants to develop an influence plan.

### Course Details

The virtual experience of Influencer includes videos, polls, virtual practice, breakout group discussions, and personal reflection to help maximize skill transference.

#### **COURSE MATERIALS**

Digital Learner Guide

Digital Model card

Ebook of the New York Times bestseller Influencer

Influencer Audio Companion

Digital course completion certificate

### What's the next step?

If your organization could benefit from the skills taught in Influencer, contact us today to learn more.

Call 1-800-449-5989 or visit us at CrucialLearning.com

#### DAY ONE

## SESSION 1: INTRODUCTION & FIND VITAL BEHAVIORS

2 hours

SESSION 2: FIND VITAL BEHAVIORS CONTINUED

90 minutes

#### **LEARNING OBJECTIVES**

- · What is influence?
- · Clarify measurable results
- · Focus on behavior
- · Identify crucial moments
- · Select Vital Behaviors
- · Study and utilize positive deviance
- · Find leverage

#### **DAY TWO**

### SESSION 3: DIAGNOSE

2 hours

- Learn that persistent problems do not have one root cause, but multiple causes.
- Examine the Six Sources of Influence<sup>™</sup>—personal, social, and structural factors—to discover the most significant causes of the problem.
- Diagnose the problem to prescribe the most effective and comprehensive solution.

## SESSION 4: PERSONAL MOTIVATION & ABILITY

90 minutes

- · Learn the root cause of problems.
- · Examine the Six Sources of Influence.

#### **DAY THREE**

#### SESSION 5: SOCIAL MOTIVATION & ABILITY, STRUCTURAL MOTIVATION

2 hours

- Harness social influence to encourage and enable.
  Identify opinion leaders.
- · identity opinion teaders.
- Make incentives work for you by supporting, not undermining, desired behaviors.
- · Link rewards to Vital Behaviors.

#### SESSION 6: STRUCTURAL ABILITY & BECOME AN INFLUENCER

90 minutes

- · Change the environment.
- Use the power of space, data, and tools.
- Draw on influence strategies to execute on your own influence plans.

